

Matthew Kleiman, Ph.D.
Senior Court Research Associate

National Center for State Courts
300 Newport Avenue
Williamsburg, VA 23185
(757) 259-1535
mkleiman@ncsc.dni.us

Education

Ph.D., Political Science, Michigan State University, December 2001.
Thesis: "Understanding Budgetary Priorities: Appropriations for Corrections and Higher Education"
Major Fields: Public Policy and Administration; Comparative Politics
Minor Field: Research Methods

M.A., Political Science, Michigan State University (MSU), May 1996.

Inter-University Consortium for Political and Social Research, University of Michigan, 1996; 1997; 2002.
Courses Taken: Maximum Likelihood Estimation; Time Series Analysis; Categorical Data Analysis

B.A., Political Science, State University of New York at Binghamton, May 1993.
Minor: Sociology

Current Employment

Senior Court Research Associate, National Center for State Courts. 2006 - Present.
Court Research Associate, National Center for State Courts. 2000 – 2006.

Work extensively on projects relating to the development of statewide resource assessment models for judicial officers, court staff, and public defender attorneys and staff. Specifically, served as project director for the development of staffing standards, based on a weighted caseload model, for the allocation and projection of future resource needs in Alabama (judicial officer study) and Ontario, Canada (justices of the peace study) and as project manager of statewide studies in New Hampshire and Wisconsin (judicial officer studies), Minnesota (court staff study), and Maryland and New Mexico (public defender attorney and staff study). Additional project work focuses on: the use of alternative sanctions at the time of sentencing; an evaluation of a risk assessment instrument for the diversion of non-violent offenders in Virginia; the development of a new framework to help understand court culture; and the development and implementation of a set of court specific performance measures (*CourTools*).

Consultant , VisualResearch, 2002 – Present

Assist in the development of a set of empirically based sanctioning reference points for the Virginia Department of Health Professions. Separate reference points were designed for the Virginia Board of Medicine, Board of Pharmacy, Board of Dentistry, Board of Nursing, Board of Veterinarian Medicine, and Board of Funeral Directors and Embalmers to assist in regulatory board sanctioning process. The sanctioning sheets are the first of their kind in the nation.

Prior Research Experience

Researcher, *Impacts of Welfare Reform*, University of Missouri at Columbia, 1999 - 2000.

Assisted in the development of survey instruments for a ten-state study on welfare reform; responsible for interviewing participants in the welfare process (state administrators; health and human service workers; parents) at a rural and urban site in Michigan.

Research Assistant, Dr. Charles Ostrom, National Institute of Justice Grant – *Sentencing Explained: A Theoretical and Empirical Assessment of the Criminal Sentencing Process*, Michigan State University, 1998 - 2000.

Responsibilities included: developing coding schemes; coding data; conducting library searches and literature reviews.

Consultant, Community Partnership Division of the Office of the Vice-Provost for University Outreach, Michigan State University, 1998 – 1999.

Project manager for: an evaluation of community perceptions of a grant process proffered by a hospital in Grand Rapids, Michigan; an environmental scan of Battle Creek, Michigan.

Intern, *American Political Science Review*, East Lansing, MI, 1996 - 1998.

Assisted in processing submissions for peer review and publication.

Responsibilities included: evaluating manuscripts; maintaining contact with editorial board members; developing lists of potential reviewers for use by editor.

Publications

Ostrom, Brian J., Roger A. Hanson, Charles W. Ostrom, and Matthew Kleiman. *Trial Courts as Organizations*. Temple University Press (forthcoming 2007).

Kleiman, Matthew, Brian J. Ostrom, and Fred L. Cheesman II. "Using Risk Assessment to Inform Sentencing Decisions For Non-Violent Offenders in Virginia." *Crime and Delinquency* 53 (1), 106-132.

Ostrom, B.J., R.A. Hanson and M. Kleiman. "Examining Court Culture." *Caseload Highlights: Examining the Work of State Courts*, 11(2), May 2005.

Ostrom, B.J., R.A. Hanson, C.W. Ostrom, and M. Kleiman. "Court Culture and Their Consequences." *The Court Manager*, 20(1), 2005.

Kleiman, M., B.J. Ostrom, and N.B. Kauder. "Risk Assessment: A New Approach to Sentencing Non-Violent Offenders." *Caseload Highlights: Examining the Work of State Courts*, 10(1), October 2004.

Bednarski, M., S. Brookes Brumley, D. Drar, J. Dirks, J. East, D. Egdorf, H.E. Fitzgerald, K. Gavin, E. Kisker, M. Kleiman, J. Love, C. McAllister, S. McBride, C. Peterson, H. Raikes, C. Schmitz, G. Stangler, J. Summers, M. Swanson, S. Szymendera, K. Thornburg, N. Watt, J. Wellenkamp. "Impacts of welfare reform on you children, families, and communities." In F.L. Parker, J. Hagen, and R. Robinson (Eds) *Developmental and contextual transitions of children and families: Implications for research, policy, and practice*. 2001.

Reports

“Wisconsin Director of State Courts Office Judicial Needs Assessment, 2006”, 2006. A Report for the Wisconsin State Courts Office.

With Brian J. Ostrom and Charles W. Ostrom.

“Resource Allocation Study: Assessing the Need for Court Staff in California,” 2005. A Report for the California Administrative Office of the Courts.

With Brian J. Ostrom, Charles W. Ostrom, and Robert C. LaFountain.

“New Hampshire Judicial Needs Assessment,” 2005. A Report for the New Hampshire Administrative Office of the Courts.

With Brian J. Ostrom and William E. Hewitt.

“Maryland Office of the Public Defender Attorney and Staff Workload Assessment,” 2005. A Report for the Maryland Office of the Public Defender.

With Brian J. Ostrom and Christopher Ryan.

“Public Organization Culture: A View from 12 Courts.” 2005. Final Report for National Institute of Justice.

With Brian J. Ostrom, Charles W. Ostrom, and Roger A. Hanson.

“Resource Allocation Study: Findings from the Time Study in Nine Pilot Courts.” 2004. A Report for the California Administrative Office of the Courts.

With Brian J. Ostrom, Charles W. Ostrom, and Robert C. LaFountain.

“Minnesota Court Staff Workload Assessment,” 2003. A Report for the Minnesota State Court Administrative Office.

With Brian J. Ostrom, Nicole L. Mott, and Neal Kauder.

“Minnesota Judicial Workload Assessment, 2002,” 2003. A Report for the Minnesota State Court Administrative Office.

With Brian J. Ostrom, Charles W. Ostrom, William E. Hewitt, Robert C. LaFountain, and Brenda Otto.

“Maine Judicial Workload Assessment, 2002,” 2003. A Report for the Maine Administrative Office of the Courts.

With Chris Ryan, Dan Hall, Brian J. Ostrom, and John Douglas.

“Central Clerk Staff: A Report on the Need for Central Clerk Staff in Alameda, Contra Costa, San Francisco, and Santa Clara Counties,” 2002. A Report for Alameda, Contra Costa, San Francisco, and Santa Clara Counties.

With Brian J. Ostrom, Dan Hall, and John Douglas.

“Sentencing Explained: A Theoretical and Empirical Assessment of the Criminal Sentencing Process,” 2001. For National Institute of Justice.

With Charles W. Ostrom and Brian J. Ostrom .

“Offender Risk Assessment in Virginia, A Three-Stage Evaluation: Process Evaluation, Empirical Study of Diversion and Recidivism, and Benefit-Cost Analysis,” 2001.

For Virginia Criminal Sentencing Commission and the National Institute of Justice.

With Brian J. Ostrom, Fred Cheesman, Randall Hansen, Neal Kauder.

“California Judicial Workload Assessment: Final Report,” 2001. A Report for the California Administrative Office of the Courts.

With Brian J. Ostrom, Charles W. Ostrom, Daniel J. Hall, William E. Hewitt, Robert C. LaFountain, and Melissa T. Cantrell

“Common Commitment: Community Snapshot,” July 1999.

A Report for the City of Battle Creek, Michigan. For the Community Partnership Division of the Office of the Vice-Provost for University Outreach, Michigan State University.
With Shane Szalai and Celeste Studervant Reed.

“An Evaluation of Spectrum Health’s Community Benefits Investment Process: A Report to Spectrum Health Systems,” August 1998.

For the Community Partnerships Division of the Office of the Vice-Provost for University Outreach, Michigan State University,
With Celeste Studervant Reed, Brian Silver, and Scott Szymendera.

Conference Presentations

“American State Trial Court Culture.”

Paper presented at the Southern Political Science Association 2007 Conference. Authored by Roger A. Hanson, Brian J. Ostrom, Matthew Kleiman.

“Using Risk Assessment to Inform Sentencing Decisions for Non-Violent Offenders in Virginia.”

Paper presented at the American Society of Criminology Conference, October 2003. Authored by Matthew Kleiman, Brian J. Ostrom, Fred Cheesman.

“Understanding Court Culture and Improving Court Performance.”

Invited presentation to the National Conference of Metropolitan Courts, Jacksonville, Florida, September 2002.

“Benefit Cost Analysis: A Decision-making Tool for Legislators.”

Invited presentation to the National Sentencing and Corrections Conference, Williamsburg, Virginia, August 2002.

“A Theoretical and Empirical Model of the Type of Sentence Decision.”

Paper prepared for delivery at Sentencing and Society: Second International Conference, June 2002. Authored by Charles W. Ostrom, Jr., Brian J. Ostrom, Matthew Kleiman

“Budgetary Tradeoffs: The Role of Public Policy In Initiating Tradeoffs Between Corrections and Higher Education at the State Level.”

Paper presented at the Annual meeting of the American Political Science Association, Washington D.C., September 2000.

Professional Presentations

- North Carolina Judicial Needs Assessment Committee, Raleigh NC, 2007.
- Alabama Circuit and District Court Judges, Mid-Winter Conference, “Time Standards Revision,” Opelika AL, 2007.
- Alabama Judicial Needs Assessment Committee, Birmingham AL, 2006.
- Missouri Office of the State Public Defender Workload Assessment Committee, Columbia MO 2006.
- Public Safety, Transportation and Environment (PSTE) subcommittee of the Maryland Senate Budget and Taxation Committee, “Maryland Office of the Public Defender Attorney and Staff Workload Assessment with Proposed Caseload Standards,” 2005.
- Public Safety and Administration (PSA) subcommittee of the Maryland House Appropriations Committee, “Maryland Office of the Public Defender Attorney and Staff Workload Assessment with Proposed Caseload Standards,” 2005.
- Maryland Department of Budget and Management, Office of Budget Analysis, “Maryland Office of the Public Defender Attorney and Staff Workload Assessment with Proposed Caseload Standards,” 2005.
- Wisconsin Judicial Conference, “Wisconsin Judicial Needs Assessment Project: An Overview,” (invited presentation to the entire judiciary of Wisconsin), 2005, 2006.
- Justice Resource Assessment Committee, Arkansas, 2005.
- Ontario Ministry of the Attorney General, Toronto, Ontario, 2005.
- Judicial District and Judicial Resources Study Committee, Des Moines IA, 2004.
- National Center for State Courts Research Advisory Council, Washington, D.C., 2002, 2004.
- Virginia Criminal Sentencing Commission, Richmond, Virginia, 2001, 2002.
- Visiting delegation of Egyptian Judges, “Using Data and Reports in Case Management”, 2002.
- Public Defender Attorney and Staff Needs Assessment Committees, Maryland, New Mexico, 2002-present.
- Judicial and Staff Needs Assessment Committees, California, New Hampshire, Maine, Maryland, Minnesota, Ontario, Wisconsin, 2000-present.

Teaching Experience

Institute of Court Management, National Center for State Courts

Research and Evaluation Methods, Institute of Court Management

Co-designed and co-taught a week-long course to court managers and staff in Napa, CA, 2004.

Introduction to Research and Evaluation Methods, Institute of Court Management

Co-designed and co-taught Webinar for Court Executive Development Program, 2004-2006.

Faculty Advisor, Court Executive Development Program, 2004, 2005.

Full Course Responsibility, Michigan State University

Introduction to Political Science: The Science of Politics, 1999.

Public Bureaucracy in the Policy Process, 1998.

Teaching Assistant (Responsible for Individual Section), Michigan State University

Introduction to Methods of Political Research, 1995 - 1996; 1999.

Introduction to Political Science: The Science of Politics, 1997 - 1999.

International Organization and Cooperation, 1995.

Invited Guest Lectures

University of Richmond, *Research Methods*, 2004, 2005.

College of William and Mary, *Law and Economics*, 2002-2004.

Honors

NCSC Robert W. Tobin Achievement Award for excellence and achievement, 2005

Nominated for the Herbert Kaufman Award for the best paper on public administration,
The annual meeting of the American Political Science Association, 2000.

Shao Chang Lee Best Paper Award for Graduate Students, MSU, 1997.
“Developmental vs. Predatory States: An Exploratory Case Study of Taiwan.”

Committee on Institutional Cooperation (CIC) Traveling Scholar, Summer 1996, 1997.

Shao Chang Lee Best Paper Award for Graduate Students, MSU, 1995.
“The Strategic Hamlet Program: A Failure to Meet the Needs of the Peasantry.”

Peer Reviewer for Journals

Crime and Delinquency, 2006

Justice Research and Policy, 2004, 2005, 2006

Behavioral Sciences and the Law, 2000

The Justice System Journal, 2000